

Eastern University, Sri Lanka
Faculty of Commerce and Management,
Third Year First Semester Examination in Business Administration Honours 2021/2022
(February/March 2024)
Proper/Repeat
MGT 3063 Public Management

Answer All Five (05) Questions

Time: Three Hours

Q1) Read the following Case Study and answer the questions given below.

The President presents the budget speech for the year 2024

Hon. Ranil Wickremesinghe, the President stated today (Nov. 13, 2023) that the Cost-of-Living Allowance of Rs. 7,800 government employees are currently receiving shall be increased to Rs. 17,800 by Rs. 10,000 from January 2024 while presenting the budget speech.

The President further stated that this allowance will be added to the monthly salary from the month of April and that steps will be taken to pay the balance accumulated from January to March 2024 in installments within a 6-month period, starting from October 2024.

The President further stated that the monthly Cost of Living Allowance of public pensioners will be increased to Rs. 6,025 by Rs. 2,500. It was also stated that steps have been taken to establish four new universities considering the current trends in the technical sector.

Accordingly, steps have been taken to establish Seethawaka Science and Technology University (Lalith Athulathmudali Post Graduate Institute will be incorporated to this University), Kurunegala Technology University under the Kothalawala Defence University, Management and Technology University, International University of Climate Change.

The President arrived at the Parliament premises at around 11.30 this morning to deliver the budget speech. Thereafter, the President presented the budget speech for the year 2024 at around 12 noon. This was presented as the 78th budget speech of an independent Sri Lanka.

Following the presentation of the budget speech, the Hon. President, the Hon. Prime Minister and the Ministers and diplomats joined for lunch held in the Members dining room. According to the Appropriation Act of 2024, the total government expenditure is approximately Rs. 7,833 billion out of which Rs. 3,861 billion have been allocated.

From tomorrow (14) to the 21st, the debate on the Second Reading of the Appropriation Bill (Budget) will be held on all 7 days excluding Sundays. Moreover, the Second Reading of the budget is scheduled to be held on Tuesday, November 21st at 6:00 pm.

Thereafter, the Committee Stage Debate will be held for 19 days starting from Wednesday, November 22nd to Wednesday, December 13th, excluding Sundays. Accordingly, the Third Reading of the budget for the financial year 2024 is scheduled to be held on Wednesday, December 13th at 6:00 pm.

During the budget debate period, time is allotted for 5 Questions for Oral Questions from 9.30 am to 10.00 am every day. Thereafter the debate is scheduled to be held from 10.00 am to 6.00 pm and the Motion at the Adjournment Time will be held from 6.00 pm to 6.30 pm every other day except for the days voting has been scheduled.

(Source: Parliament of Sri Lanka, (13.11.2023). The President presents the budget speech for the year 2024 <https://www.parliament.lk/news-en/view/3660>)

1. **Examine** the role of the National Budget Department in the formulation of the National Budget of Sri Lanka. (04 Marks)
2. **Demonstrate** the approval process of the National Budget of Sri Lanka with the time frames involved. (08 Marks)
3. **Discuss** how the National Budget execution of Sri Lanka will take place. (05 Marks)
4. **Outline** three institutions involved in the budgetary process of the National Budget of Sri Lanka. (03 Marks)

(Total 20 Marks)

Q2)

1. **What** do you understand by the term "Bureaucrat"? (04 Marks)
2. **Differentiate** the public and private administration using the following criteria.
 - a. Relations to the environment
 - b. Accountability
 - c. Measure of Performance
 - d. Nature of goods and services (08 Marks)
3. **Illustrate** the types of conflict according to the simple classification. (08 Marks)

(Total 20 Marks)

- b. Nationalism
 - c. Secularism
 - d. Socialism
3. Sri Lanka Public Sector Accounting Standards are issued by
- a. International Federation of Accountants
 - b. Institute of Chartered Accountants of Sri Lanka
 - c. Ministry of Finance
 - d. Parliament of Sri Lanka
4. Conflicts that bring positive outcomes and results are classified as
- a. Destructive conflict
 - b. Constructive conflict
 - c. State Formation Conflict
 - d. Intra-state Conflict
5. Which of the following is *not* a strategy employed in the conflict resolution process
- a. Negotiation
 - b. Mediation
 - c. Peace Agreement
 - d. Early Warning
6. _____ is the money that is generated by the government to provide goods and services to the general public.
- a. Public fund
 - b. Consolidated fund
 - c. Contingency fund
 - d. Special statutory fund
7. The supervisor must possess thorough knowledge and understanding of the various aspects of work he/ she has to supervise. That skill is called as
- a. Institutional skill
 - b. Substantive skill
 - c. Personal skill
 - d. Technical skill
8. Which of the following is *not* true about the authority given to the Auditor General
- a. to have access to all books, records, returns, and other documents
 - b. to prepare the financial statements of the government institutions

Q3)

1. *Briefly explain* the concept of sovereignty with the two aspects of it. (06 Marks)
 2. *Describe* the concept of adaptive leadership and the four dimensions of it. (07 Marks)
 3. *Investigate* the steps involved in a public policy process. (07 Marks)
- (Total 20 Marks)**

Q4)

1. "Public policy is about what the governments do, why they do it, and what differences it makes".
 - i. *Define* the term policy analysis in relation to public policy. (03 Marks)
 - ii. At present, the powers and authority of the legislature with regard to public policy are diminishing due to several reasons. *Analyze* the reasons behind this trend. (05 Marks)
 2. *Distinguish* the three different elements of effective human service supervision. (06 Marks)
 3. *Interpret* how three types of local government bodies currently in operation in Sri Lanka are structured. (06 Marks)
- (Total 20 Marks)**

Q5)

1. *Choose the most appropriate answer from the options given below. (Write the letter of your chosen answer in the answer script).*
 1. _____ approach to public management assumes that public managers have a legitimate right to exercise political power in the policy-making process.
 - a. Political Management
 - b. Quantitative / Analytical Management
 - c. Liberation Management
 - d. Market Driven Management
 2. The political ideology which suggests there should be a separation of religion and politics
 - a. Fascism

- c. to have access to stores and other property
 - d. to be furnished with information and explanations as may be necessary for the performance of such duties and functions
9. Which of the following is *not* a function of the legislative branch of the government
- a. Making laws
 - b. Controlling budget
 - c. Defense affairs
 - d. Submitting grievances
10. Drawing attention to the consequences of the policy is called
- a. Policy agenda
 - b. Policy making
 - c. Policy revision
 - d. Policy evaluation

(10 x 1 = 10 Marks)

2. *Fill in the blanks using the most appropriate word(s). Write the answers in the answer script.*

1. _____ considers citizens' active political participation as the key to freedom and meaningful political life.
2. _____ argues that followers' ethical behaviour is influenced by the quality of the interpersonal treatment that employees receive from leaders.
3. _____ is the knowledge and experience required to identify and understand cause-and-effect relationships between symptoms and their underlying source.
4. As a political institution, the state also has a legal framework, which is called the _____.
5. _____ are tools that bridge gaps where legal measures are not in place.
6. _____ try to influence law, public policy and government decisions by meeting and interacting with politicians and officials.

7. Under the _____ type of supervision, the supervisor acts according to mutual consent and discussion with subordinates.
8. _____ emerges when an individual or a group of individuals bring to government attention some public issue of the people.
9. Public procurements are carried out in terms of _____ of the Government of Sri Lanka.
10. A system in which powers are centered around the central authority are called _____ of government.

(10 x 1 = 10 Marks)

(Total 20 Marks)