

EASTERN UNIVERSITY, SRI LANKA
FACULTY OF COMMERCE AND MANAGEMENT
FINAL YEAR FIRST SEMESTER EXAMINATION IN BACHELOR OF BUSINESS
ADMINISTRATION HONOURS – 2021/2022
REPEAT (FEBRUARY/MARCH - 2024)
MGT 4023 Project Management

Answer all Questions.

Time: 3 Hours

Q1.

- a. Define and differentiate the term “Project” and “Programme” with appropriate example.
(06 Marks)
- b. *“Project identification is the first recognizable state in the Project cycle”.*

Based on the above statement, explain the stages of project identification with appropriate example.

(06 Marks)

- c. Explain how the Means-End analysis could be used for effective project development.
(08 Marks)

(Total 20 Marks)

Q2.

- a. *“Developing the Work Breakdown Structure is the most critical part of the Joint Project Planning”.*

Based on the above statement, define the term “Work Breakdown Structure (WBS)” and illustrate this with appropriate example.

(06 Marks)

- b. *“Monitoring is tracking the use of resources, the flow of outputs and studying the impacts of projects where as Evaluation is a tool to measure the progress achieved in meeting the objectives of a project”.*

Based on the above statement, identify and explain the Challenges in Monitoring and Evaluation of projects.

(06 Marks)

(Total 12 Marks)

Q3.

- a. *“The Logical Framework is a highly effective planning tool for defining inputs, outputs, timetables, success assumptions and performance indicators.”*

Based on the above statement briefly explain in what ways the *“Logical Framework Approach”* will be helpful to plan, monitor, evaluate projects.

(06 Marks)

- b. *“Preparing a Logical Framework Matrix (LFM) is now a requirement as part of its programme and project preparation procedures.”*

Based on the above statement, develop a logical framework matrix for improving the level of health condition in a selected village/area.

(12 Marks)

- c. Briefly explain the basic principles of Logical Framework.

(04 Marks)

(Total 22 Marks)

Q4.

- a. *“Participatory Rural Appraisal (PRA) is considered one of the popular and effective approaches to gather information in rural areas.”*

Based on the above statement, define the term *“Participatory Rural Appraisal (PRA)”* and explain its key principles.

(08 Marks)

- b. Explain the important tools used in the Participatory Rural Appraisal (PRA) with appropriate example.

(14 Marks)

(Total 22 Marks)

Q5.

The table below shows a list of the required activities, with their immediate predecessors, estimated Human resources and durations to complete the above purpose.

Activity	Preceding activity	Duration (days)	No. of men
A	-	3	9
B	-	4	3
C	B	3	4
D	A, C	2	3
E	A	4	9
F	E	5	4
G	E	3	3
H	G	2	5
I	D, F	2	6
J	G, I	2	7
K	G, I	4	9
L	H, K	5	5

- a. Draw up the network diagram and identify the critical path and the normal duration of the project.

(14 Marks)

- b. Based on the above information, calculate the total human resource required for this project.

(04 Marks)

- c. If the human resource availability is 12 men per day, how would you adjust the activities?

(06 Marks)

(Total 24 Marks)