

EC 4101 - PROJECT PLANNING AND INVESTMENT ANALYSIS

PRACTICAL EXAMINATION

Time: 02 hours

Answer ALL questions

1. a) What is Discounting?
 - b) Why is it important in Investment Appraisal?
 - c) Write the equation for calculating the Discount factor.
 - d) If you get Rs.100,000 as returns for an investment at 10% per year after 10 years, what is the Present Value of the returns?
- (20 marks)

2. The Eastern Provincial Council (EPC) is considering the implementation of an irrigation project that targets small vegetable farmers in the Eastern region. The irrigation project aims to increase the extent of land cultivated under vegetables by a further 1,000 acres to increase the small farmers' income, and it will take five years to complete the construction work. The cost of construction (dam, channels, sluices etc.) is Rs.5 million and Rs.3 million in the 1st and 2nd year and Rs.2 million from the 3rd to 5th year. The cost for purchase of equipment's is Rs.1 million in the 2nd and 3rd year only.

The irrigation project has an operating life of 20 years. During the 20 years of irrigation water supply operations the structure must be maintained at a cost of Rs.500,000 per year from the 6th year onwards up to 10th year, later at a cost Rs.1 Mn per year. As for the benefits, the irrigation project will produce an additional 100,000 kgms of vegetables each year which can be sold at a price of Rs.20 per kg from the 5th year to the 10th year, and from 11th to 15th year at a price of Rs.30 per kg and thereafter at a price of Rs.40 per kg till end of the project. The EPC wants to know whether construction of the irrigation dam is a worthwhile project by taking a loan at 9%. Perform the following;

- i) Provide the benefits and costs for the irrigation dam in a tabular form.
- ii) Using discount rates of 5% and 15% to these data, calculate the Net Present Value (NPV) and the Benefit Cost Ratio (BCR).
- iii) Estimate the Internal Rate of Return (IRR) of the project (use Graph sheet provided)..
- iv) Comment on whether investing in this irrigation project is worthwhile for the EPC.

(40 marks)

3. i) Illustrate the seven stages of the Project Cycle using a clearly labeled diagram.
 ii) Which stages of the Project Cycle are crucial for the success of project implementation? Give reasons.
 iii) What do you understand from the term Project Risk Management?
 iv) List the types of risks encountered in project implementation. (20 marks)
4. A firm implementing a project has identified the following activities for assisting in completion of the project as shown in Table 1 given below. The project activities are to start on 10/04/2015.

Table 1: Project Tasks, Duration and Completion levels

Task	Start (Week No.)	Duration (Weeks)	% Completed
T1	1	5	100
T2	2	3	90
T3	1	8	75
T4	3	4	80
T5	5	5	60
T6	2	4	25
T7	10	6	0
T8	6	6	50
T9	7	2	50
T10	8	6	0

Answer the following:

- a) Draw the GANTT Chart for the above project tasks with duration and completion levels.
 b) Estimate the date of completion of the project.
 c) The Project Manager assigns the tasks/activities of the project to his staff Priya (T1 & T4), Ajith (T3, T5 & T6), Rameez (T2, T7 & T9) and Anura (T8 & T10) to help complete the project on time. Draw the Staff allocation GANTT Chart with duration (Activity Bar Chart) to show the responsibility of each staff for a task. (20 marks)

Discount Factor Table

DISCOUNT FACTOR (p.a.) FOR A RANGE OF DISCOUNT RATES

Present Value of \$1 in the Future at Discount Rate r%

Year	3%	4%	5%	6%	7%	8%	9%	10%	11%	12%	13%	14%	15%
0	1	1	1	1	1	1	1	1	1	1	1	1	1
1	0.9709	0.9615	0.9524	0.9434	0.9346	0.9259	0.9174	0.9091	0.9009	0.8929	0.8850	0.8772	0.8696
2	0.9426	0.9246	0.9070	0.8900	0.8734	0.8573	0.8417	0.8264	0.8116	0.7972	0.7831	0.7695	0.7561
3	0.9151	0.8890	0.8638	0.8396	0.8163	0.7938	0.7722	0.7513	0.7312	0.7118	0.6931	0.6750	0.6575
4	0.8885	0.8548	0.8227	0.7921	0.7629	0.7350	0.7084	0.6830	0.6587	0.6355	0.6133	0.5921	0.5718
5	0.8626	0.8219	0.7835	0.7473	0.7130	0.6806	0.6499	0.6209	0.5935	0.5674	0.5428	0.5194	0.4972
6	0.8375	0.7903	0.7462	0.7050	0.6663	0.6302	0.5963	0.5645	0.5346	0.5066	0.4803	0.4556	0.4323
7	0.8131	0.7599	0.7107	0.6651	0.6227	0.5835	0.5470	0.5132	0.4817	0.4523	0.4251	0.3996	0.3759
8	0.7894	0.7307	0.6768	0.6274	0.5820	0.5403	0.5019	0.4665	0.4339	0.4039	0.3762	0.3506	0.3269
9	0.7664	0.7026	0.6446	0.5919	0.5439	0.5002	0.4604	0.4241	0.3909	0.3606	0.3329	0.3075	0.2843
10	0.7441	0.6756	0.6139	0.5584	0.5083	0.4632	0.4224	0.3855	0.3522	0.3220	0.2946	0.2697	0.2472
11	0.7224	0.6496	0.5847	0.5268	0.4751	0.4289	0.3875	0.3505	0.3173	0.2875	0.2607	0.2366	0.2149
12	0.7014	0.6246	0.5568	0.4970	0.4440	0.3971	0.3555	0.3186	0.2858	0.2567	0.2307	0.2076	0.1869
13	0.6810	0.6006	0.5303	0.4688	0.4150	0.3677	0.3262	0.2897	0.2575	0.2292	0.2042	0.1821	0.1625
14	0.6611	0.5775	0.5051	0.4423	0.3878	0.3405	0.2992	0.2633	0.2320	0.2046	0.1807	0.1597	0.1413
15	0.6419	0.5553	0.4810	0.4173	0.3624	0.3152	0.2745	0.2394	0.2090	0.1827	0.1599	0.1401	0.1229
16	0.6232	0.5339	0.4581	0.3936	0.3387	0.2919	0.2519	0.2176	0.1883	0.1631	0.1415	0.1229	0.1069
17	0.6050	0.5134	0.4363	0.3714	0.3166	0.2703	0.2311	0.1978	0.1696	0.1456	0.1252	0.1078	0.0929
18	0.5874	0.4936	0.4155	0.3503	0.2959	0.2502	0.2120	0.1799	0.1528	0.1300	0.1108	0.0946	0.0808
19	0.5703	0.4746	0.3957	0.3305	0.2765	0.2317	0.1945	0.1635	0.1377	0.1161	0.0981	0.0829	0.0703
20	0.5537	0.4564	0.3769	0.3118	0.2584	0.2145	0.1784	0.1486	0.1240	0.1037	0.0868	0.0728	0.0611
21	0.5375	0.4388	0.3589	0.2942	0.2415	0.1987	0.1637	0.1351	0.1117	0.0926	0.0768	0.0638	0.0531
22	0.5219	0.4220	0.3418	0.2775	0.2257	0.1839	0.1502	0.1228	0.1007	0.0826	0.0680	0.0560	0.0462
23	0.5067	0.4057	0.3256	0.2618	0.2109	0.1703	0.1378	0.1117	0.0907	0.0738	0.0601	0.0491	0.0402
24	0.4919	0.3901	0.3101	0.2470	0.1971	0.1577	0.1264	0.1015	0.0817	0.0659	0.0532	0.0431	0.0349
25	0.4776	0.3751	0.2953	0.2330	0.1842	0.1460	0.1160	0.0923	0.0736	0.0588	0.0471	0.0378	0.0304
26	0.4637	0.3607	0.2812	0.2198	0.1722	0.1352	0.1064	0.0839	0.0663	0.0525	0.0417	0.0331	0.0264
27	0.4502	0.3468	0.2678	0.2074	0.1609	0.1252	0.0976	0.0763	0.0597	0.0469	0.0369	0.0291	0.0230
28	0.4371	0.3335	0.2551	0.1956	0.1504	0.1159	0.0895	0.0693	0.0538	0.0419	0.0326	0.0255	0.0200
29	0.4243	0.3207	0.2429	0.1846	0.1406	0.1073	0.0822	0.0630	0.0485	0.0374	0.0289	0.0224	0.0174
30	0.4120	0.3083	0.2314	0.1741	0.1314	0.0994	0.0754	0.0573	0.0437	0.0334	0.0256	0.0196	0.0151
31	0.4000	0.2965	0.2204	0.1643	0.1228	0.0920	0.0691	0.0521	0.0394	0.0298	0.0226	0.0172	0.0131
32	0.3883	0.2851	0.2099	0.1550	0.1147	0.0852	0.0634	0.0474	0.0355	0.0266	0.0200	0.0151	0.0114
33	0.3770	0.2741	0.1999	0.1462	0.1072	0.0789	0.0582	0.0431	0.0319	0.0238	0.0177	0.0132	0.0099
34	0.3660	0.2636	0.1904	0.1379	0.1002	0.0730	0.0534	0.0391	0.0288	0.0212	0.0157	0.0116	0.0086
35	0.3554	0.2534	0.1813	0.1301	0.0937	0.0676	0.0490	0.0356	0.0259	0.0189	0.0139	0.0102	0.0075
36	0.3450	0.2437	0.1727	0.1227	0.0875	0.0626	0.0449	0.0323	0.0234	0.0169	0.0123	0.0089	0.0065
37	0.3350	0.2343	0.1644	0.1158	0.0818	0.0580	0.0412	0.0294	0.0210	0.0151	0.0109	0.0078	0.0057
38	0.3252	0.2253	0.1566	0.1092	0.0765	0.0537	0.0378	0.0267	0.0190	0.0135	0.0096	0.0069	0.0049
39	0.3158	0.2166	0.1491	0.1031	0.0715	0.0497	0.0347	0.0243	0.0171	0.0120	0.0085	0.0060	0.0043
40	0.3066	0.2083	0.1420	0.0972	0.0668	0.0460	0.0318	0.0221	0.0154	0.0107	0.0075	0.0053	0.0037